| Promotion of Sustainability | Initiatives towards Environment | Initiatives towards Society | Risk Management | Compliance | Corporate Governance | Messages from Outside Directors | Directors and Executive Officers |

## Compliance

## Promoting Compliance

We have established the "Mabuchi Motor Ethical Standard" in the belief that it is a prerequisite to conduct activities in accordance with the corporate ethics required by society. It specifically outlines the social rules, including laws and regulations, that all directors and employees are required to observe. We are working to ensure that these rules permeate the Company's operations.

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Compliance education activities at our bases around the world include study sessions and training programs focusing on laws, regulations, and social ethics.

In the Mabuchi Group, the Internal Audit Department conducts both The Mabuchi Motor Ethical Standard regular and non-scheduled audits at all Group bases, in order to address and improve any inadequacies related to compliance These are designed to verify adherence to compliance-related rules and procedures and identify any ethical violations.

## Ethical Standard Whistleblower System

An "Ethical Standard whistleblower system" has been established to communicate information and provide consultation on compliance issues, which is managed by the Internal Audit Department and ensures anonymity. In order to strengthen our system for preventing problems from occurring or expanding, we have expanded the scope of the "Ethical Standard whistleblower system" to include not only our employees but also some of our business partners. In addition, we comply with the Whistleblower Protection Act and send out a top message promising that we will not cause any disadvantages to those who consult with us. The Company introduced a whistleblower reception service provided by an external organization to establish a whistleblower contact point independent of management and to strengthen the protection of consultants.

## **Compliance Committee**

The Compliance Committee, established directly under the Board of Directors, sets compliance targets and priority issues across the Group and formulates compliance education for employees in order to prevent compliance violations.

